

The New Generation Group Delegation

وفد مجموعة الجيل الجديد

Shangri-La Barr Al Jissah • Muscat • 2015











Building on the success of the Oxford visit last year, we were delighted to welcome the 2015 NGG Delegation to Muscat this January. With the generous sponsorship of BP and the Shangri-La Resort, our members

settled into the spectacular setting of the Al Husn hotel overlooking the Gulf of Oman.

During the course of the next few days, our NGG delegates were privileged to hear some of the Sultanate's most senior speakers addressing the prevalent topic of Oman's role as a gateway to Asia. From logistics to maritime, rail and aviation growth, we explored ways in which Oman is developing its infrastructure to fulfil its historical role as a thriving hub to the east. In the context of national strategy and regional leadership, the challenges of a lowering oil price were also addressed as the group analysed the need

for greater Omani diversification away from hydrocarbons and towards manufacturing and service led industries.

We were honoured that Her Highness Sayyida Mona bint Fahad Al Said and His Excellency Sayyid Badr Al Busaidi attended the farewell dinner amongst many senior Minsters, dignitaries and businessmen. Hosted at the Shangri-La Heritage Village, it was a wonderful opportunity for our guests to meet each other and learn about both the delegation and the New Generation Group.

We would like to extend our huge thanks to our sponsors, speakers and delegates, all of whom made this year's meeting our most successful to date. There are already Muscat rumours that NGG 2016 will be hosted in Scotland!

Oliver Blake Chairman, NGG UK

Ma'an Hamad Al Rawahi Chairman, NGG Oman



Programme

2015 New Generation Group Delegation: Muscat, 10th – 12th January

Oman: A Gateway to Asia

SATURDAY 10th

0930 1600	Arrival of British Delegates to Shangri-La's Barr Al Jissah Resort HE Sheikh Aflah Hamad Al Rawahi, Honorary Consul of the Kingdom of Belgium in Oman — <i>Understanding the Reality of Islam</i>
1800	Casual evening at Muttrah
SUNDAY 11 th	
0900	HE Sayyid Badr bin Hamad Al Busaidi, Secretary General of the Ministry of Foreign Affairs — Introduction
1030	HE Talal Al Rahbi, Deputy Secretary General of the Supreme Council for Planning — Oman's Springboard Strategy
1400	Mr Jamal Aziz, Deputy CEO of Sohar Industrial Port Company — Oman: An Eastern Hub
1530	Dr Khalid Al Balushi, Senior Manager Government Relations & Sustainability of Oman Air — Looking East Across the Skies
1800	Casual dinner at Ma'an Al Rawahi's Farm
MONDAY 12 th	
0900	Ambassador Jonathan Wilks, British Ambassador to the Sultanate of Oman — Oman as a Regional Leader
1030	HE Abdulsalam bin Mohammed Al Murshidi, Executive President, State General Reserve Fund — <i>Insights into Eastern Investments</i>
1400	Mr Maqbool bin Ali Sultan, Chairman of the Omani British Friendship Association — A history of Eastern $Trade$
1530	Dr Hatim bin Bakhit Al Shanfari, Professor of Economics and Finance at Sultan Qaboos University — Iranian Trade: The Future
1900	Reception and Formal Dinner at Shangri-La's Barr Al Jissah Resort

MA'AN AL-RAWAHI

Deputy General Manager, Bin Salim Enterprises

Ma'an obtained an MSc in Operations Management from Glasgow Caledonian University. Ma'an has previously worked at Oman Refreshment

Company 'PEPSI' where he was the Production & Supply Chain Manager. He is currently working as the Deputy General Manager for Bin Salim Enterprises, a family-owned company and part of Al-Rawahi Holdings. The firm specialises in international agency work for construction & engineering solutions and includes a manufacturing facility for electrical items.



In-Country Value Manager, Petroleum Development Oman (PDO)

Mohammed joined PDO in 1995 following completion of a BSc Hons

in Electronics from SQU, Oman, and an MBA from Hull Business School, UK. He is responsible for maximising local purchases of goods and services, as well as training and creating more jobs for the local workforce to help establish a competitive and sustainable local supplier base. Additionally, he works with various public and private stakeholders to ensure alignment of company objectives.

LEYAN AL-MAAWALI

Legal Counsel, Oman Power and Water Procurement Company

Leyan qualified as a solicitor in the Queensland Supreme Court, Australia. During her time

at Trowers & Hamlins, she was involved in advising international and Oman-based clients in relation to corporate and commercial law issues, including joint ventues, acquisitions and restructuring, IPPs and IWPPs, commercial property and agency law. Leyan is currently a legal counsel at Oman Power and Water Procurement Company.

ABDULLAH SAID AL-AJMI

> Translator, Sultan Qaboos Higher Centre for Culture and Science

Abdullah graduated from the College of Education, SQU, Oman,

where he specialised in teaching English as a Second Language. Currently a Translator within the Directorate of Planning and Studies with a strong interest in English literature and culture, he has experience in Training for Teaching English as a Second Language at Queensland University, Australia, and has been exposed to different cultures through his work in summer courses, acting, and volunteering in various cultural activities in Oman.

NEJOOD AL-KHASIBI

First Secretary, Ministry of Foreign Affairs

Nejood obtained an MA Hons in the History of Warfare from the War Studies Department at King's College

London, UK, and a BA Hons in International Politics and Sociology from City University London, UK. Nejood now works in the Office of the Secretary General of the Ministry of Foreign Affairs, Oman. She works with the Secretary General on diverse subjects ranging from political consultations to cultural and academic issues.

SALEH AL-RAWAHI

Director of Commercial and Economic Affairs, Oman Embassy, Beijing

Saleh is the Director of Commercial & Economic Affairs at the Oman Embassy in Beijing,

China. He joined the Ministry of Foreign Affairs in 2008, where he was responsible for all Friendship Associations and Committees in the Office of the Secretary General. Previously, Saleh worked in his family-owned business, which specialises in gas turbines, supply of generators, compressors and pumps, and air aviation chemicals. He holds an MBA from Bedfordshire University, UK.

ALIYA ALI AL-BALUSHI

Head of Corporate Communications , Bank Muscat

Aliya is currently responsible for looking after the corporate brand, internal and external

communications and CSR for Bank Muscat. Aliya started her career in Bank Muscat in 2003 and she has held different roles in various areas including Investment Banking, the Executive Management Office and the Corporate Communications and CSR department. Aliya has a BSc in Finance, Accounting and Management from the University of Nottingham and an MBA from Durham University.

LAMYA HARUB

PhD Candidate, King's College London, UK

Lamya is a Research
Associate at the European
Centre for Energy and
Resource Security. She obtained
an MA Hons in Middle Eastern and

Asian Languages and Cultures from Columbia University, USA, and a BA Hons in International Studies from California State University. Lamya is currently on leave from her diplomatic position in the Ministry of Foreign Affairs as First Secretary, where she worked closely with the Secretary General on all aspects of diplomacy from political consultations to economic and investment promotion.

HAMED AL-RIYAMI

Business Demand Manager, Bank Muscat

Hamed has a BSc Hons in Business Information Systems from SQU, Oman, and an MBA from

Hull University, UK, and a postgraduate diploma in Project Management from Maastricht School of Management, The Netherlands. Hamed worked in the Royal Oman Police for 8 years and left with the rank of 1st lieutenant, by which time he worked in Human Resources Planning and Development. Hamed now works as a Business Demand Manager for Bank Muscat.

MOATASIM AL-BALUSHI

Corporate Communications Manager, State General Reserve Fund (SGRF)

Moatasim joined the SGRF in 2013 prior to which he was the Executive Communications Manager

at Oman Society for Petroleum Services. He began his career at SQU as Head of the Audio & Video Department, Centre of Educational Technology. He holds a BSc Hons in Television Technology & Production from Birmingham City University, UK, and a High Diploma in Electronics from Muscat College of Technology. He has over 17 years of experience in communications, multimedia and broadcasting.

HALIMA AL-KINDI

Assistant Manager, Business Planning, Omran

Halima is an assistant manager in Omran's Strategic Planning Division. Prior to this, she formed part of Omran's business

development team where she was responsible for evaluating new opportunities for Omran. A graduate of the University of South Australia, Halima began her career as a financial executive in the "Transaction Real Estate Services' service line of Ernst & Young. She has over six years of experience as a business advisor in the real estate and tourism sectors.

INTISAR AL-WAHAIBI

Director General,
Development Planning
Directorate

Economy in 1999 as a researcher, and

Intisar graduated from SQU with a BSc Hons in Economics. She joined the Ministry of National

was then promoted to the position of Director of the Modelling Department in 2007 and then Director General of the Development Planning Directorate in 2013. She has contributed to the preparation and evaluation of Oman's Five Year Development Plans, reviewing performance of the national economy, conducting competitiveness studies and preparing social policy.

OLIVER BLAKE

Director of Operations -Oman, Charles Kendall

Born in Oman, Ollie received a first class BA Hons in Politics from Newcastle University, UK. He later commissioned from the Royal Military Academy Sandhurst into the

JANE KINNINMONT

Senior Research Fellow and

Deputy Head of the Middle

East and North Africa

(MENA) Programme,

Iane's previous positions include

Chatham House

KATE PICKARD

Specialist, BP

Lead Environmental

Kate is the Environmental

development in Oman. She has

worked on the project since 2011.

for BP's Khazzan

associate director for MENA at the Economist Group,

MENA editor and economist at the Economist Intelligence

Unit from 2006 to 2010 and managing editor for Middle

East and Africa at Business Monitor International from

2003 to 2006. She contributes regularly to journals

including The Economist, The Guardian and Foreign

Policy. She has a BA Hons from the University of Oxford and an MSc from the School of Oriental & African Studies.

managing project environmental engineering and impact

assessment, and developing management strategies for

material environmental issues. Kate has worked for BP

for eight years, and has previously worked on

developments in Libya, Algeria and the North Sea. Kate

graduated with a BSc Hons in Biological Sciences from the

University of Oxford in 2005.

Light Dragoons and was subsequently appointed Aide de Camp to Lieutenant General James Everard CBE. Ollie is now the Oman Director of Operations for Charles Kendall and Partners, a Trustee of the Anglo-Omani Society and UK Chairman of the New Generation Group.

TOBY BROUGHTON

Business Development Director, BAE Systems

Born in Sydney, Toby moved to the UK in 2004 before joining BAE Systems in 2006 to manage the company's corporate exhibitions. In 2008 he joined the

Group Business Development function and ran the office in Jakarta before returning to the UK in 2011 to take up responsibility for the Africa & Near East region. In 2014 Toby relocated to Muscat with his family as Business Development Director responsible for the business winning activities for BAE Systems in Oman.

Director, Global Corporate Risk, HSBC Holdings

Thomas graduated Economics Business in Germany and has been working

number of large international banks. Having joined HSBC in 2007, Thomas is currently a Director in the Global Corporate Risk Management team of HSBC Holdings. His role involves the development of policies and guidelines for global business initiatives, oversight for the quality of the global corporate credit portfolio and assessment of corporate international transactions.

THOMAS KLEMM

in London since 2001 for a

THOMAS ROBINSON

commissioned into the Light Dragoons in 2002 and spent

de Camp and as the Regiment's adjutant. He has subsequently attended Staff College and served as a Military Assistant to the Chief of the General Staff. He has now retuned to the Light Dragoons, and currently commands C Squadron.

PIPPA MILLS

affairs. He is also a barrister-at-law with experience

working in international law issues with the FCO.

including the Hague. He holds a BA Hons in Law from the

University of Warwick, UK, and an MA Hons in

International Law from the University of Cambridge, UK.

Kanbar is the former Head of the Libya Team in the North

Africa Department at the FCO and is about to embark on

an intensive Arabic language course.

Chief Superintendent, **Metropolitan Police**

KANBAR HOSSEINBOR

Specialist, Foreign and **Commonwealth Office**

Kanbar is a British diplomat

and legal adviser to the FCO,

specialising in Middle Eastern

International Law

Having worked in the Police force for 15 years, Pippa has experience in extensive criminal justice, professional

standards, preventing violent extremism and public order policing. As a Chief Superintendent, Pippa is responsible for Command and Control across London, with 2300 staff and officers providing an emergency response to the public. Alongside her core role, she is a senior Public Order commander and also heavily involved in the future Digital strategy of the Metropolitan Police.

Major, British Army

Major Thomas Robinson eight years at Regimental Duty. During this time he was

deployed on operations five times, including as an Aide

IAMES DE SAVARY

Entrepreneur, **Napier Parking**

James' investment strategy focuses on the leisure industry, car parking and property. Leisure projects include

a park complex and a commercial fishery. He founded Napier Parking Ltd - a vehicle for the management and ownership of car parks across the UK. James buys car parks in a variety of locations with the potential for long term development. He is involved with a commercial & residential property investment company with assets including a recycling plant and residential holdings.

ALEXANDER STEWART

Director, Abercore

Alexander has worked as a sugar trader since 2005. He has worked with multinational food and beverage manufacturers throughout Africa

and the Middle East. Alexander ran Czarnikow's Indian operations before returning to London to head up its Africa and Middle East business. He focuses on the supply of sugar to consumers in the East African Community, the Middle East and Europe. Alexander graduated with a BA Hons in Geography from Durham University.





















HE SAYYID BADR BIN HAMAD AL BUSAIDI

Secretary General of the Ministry of Foreign Affairs

Since the early 1990s HE Sayyid Badr Al Busaidi has played a central role in the Foreign Ministry and assisted HE the Minister in the implementation of Omani foreign policy, carrying out a chief of staff function for him, as well as directing Ministry operations on his behalf. He is a prolific exponent of the political philosophy of His Majesty Sultan Qaboos. Sayyid Badr takes a keen interest in international affairs and political development, especially the advancement of women in public life.

HE Sayyid Badr Al Busaidi officially opened proceedings with a regional overview of current affairs.



HE SHEIKH AFLAH HAMAD AL RAWAHI

Honorary Consul of the Kingdom of Belgium

HE Sheikh Aflah Al Rawahi is a former Vice President and a member of the Majlis Al-Shura and Majlis Al-Dawlah, council member of the Sultan Qaboos University, and the advisory Committee for the Supreme Council of the GCC Heads of State. He has held senior positions with a number of public companies in Oman and is the Chairman of several family owned firms. He has been the Honorary Consul of the Kingdom of Belgium in Oman since 1982. In July 2003, Sheikh Aflah was awarded an Honorary Doctorate of Law by Glasgow Caledonian University. He has been awarded the Oman Medal, 3rd Class by His Majesty Sultan Qaboos, the Chevalier de l'Ordre de la Couronne and the Chevalier de l'Ordre de Leopolde by the King of Belgium.

HE Sheikh Aflah Hamad Al Rawahi gave a dynamic and captivating presentation on the foundations of Islam.



HE TALAL BIN SULAIMAN AL RAHBI

Deputy Secretary General of the Supreme Council for Planning

HE Talal Al Rahbi's role in the Supreme Council is to oversee and formulate proposals for the development strategy, investment, economic policies and programmes for the Sultanate. Al Rahbi holds other positions such as Deputy Chairman of the Public Authority for SME Development, member of the Board of the Public Authority for Electricity and Water, the Public Authority for Craft Industries, and Board member of Oman Rail Company. Al Rahbi served previously as the 1st Deputy Chairman of the UNESCO Institute for Statistics.

HE Talal Al Rahbi gave an engaging presentation showcasing Oman's springboard strategy and plans for the future.



MR JAMAL AZIZ

Deputy CEO of Sohar Industrial Port Company

Mr Jamal Aziz commenced his professional career as a project engineer for Oman Civil Aviation Authority, which is entrusted with developing airports and aviation systems in Oman. After 11 years of active involvement in airport development as a technical director, he was transferred to the maritime field. He utilises his knowledge and experience in project management of port development nationwide in his new capacity as the Director General of Ports and Maritime Affairs at the Ministry of Transport and Communication. He is also the Chief Executive Officer of Sohar Freezone.

Mr Jamal Aziz gave a comprehensive talk on the major role of ports in utilising Oman's position as an Eastern hub.



DR KHALID BIN ABDULWAHAB AL BALUSHI

Senior Manager of Government Relations and Sustainability of Oman Air

Dr Khalid Al Balushi received his BA Hons in Psychology and Social Science from Beirut University, Lebanon, and studied for an MBA in Management at Newcastle University, UK, before obtaining his Doctorate of Philosophy in Media and Tourism from Hilwan University in Cairo, Egypt. From 2004 to 2008 he served as the Assistant Director General of the Arab Labour Organisation, and has held various senior positions at Oman Air including Media and Public Relations Manager, Human Resources Manager and Executive Manager.

Dr Khalid Al Balushi's talk focused on the future direction of international travel with Oman Air.



British Ambassador to the Sultanate of Oman

Ambassador Jonathan Wilks has served in the Foreign Commonwealth Office (FCO) as a specialist on the Middle East since 1989. He holds an MA Hons in Middle Eastern Politics from Durham University, UK, and an MPhil in International Relations from St Anthony's College, Oxford, UK. He served as Deputy Head of Mission in Afghanistan in 2002 and in 2003 was Deputy Head of the British mission in Baghdad following the Iraq War. In 2007, he was chosen as the UK Government's first Arabic regional spokesman. He acted as the FCO's Deputy Head of Security Policy before serving as Ambassador to Yemen from 2010 to 2011 and as the UK Special Representative in Syria from 2012 to 2014.

Ambassador Jonathan Wilks's lecture focused on the role of Oman as a regional leader.



Executive President of the State General Reserve Fund

HE Abdulsalam bin Mohammed Al Murshidi has founded various industrial, commercial and investment companies throughout the GCC and has held positions including Chairman and Managing Director of Rawasi Omani Investments, CEO of Oman Investment Corporation, and Vice Chairman of Muscat College. Before being appointed by royal decree as Executive President of the State General Reserve Fund, Abdulsalam was Director of Bank Muscat until 2012. A qualified geologist and expert in petroleum exploration, he holds a MSc Hons with distinction from the University of Aberdeen, UK, and a BSc Hons from the University of Arizona, USA.

HE Abdulsalam Al Murshidi provided a compelling insight into Oman's investment strategy in Asia.

MR MAQBOOL BIN ALI SULTAN

Chairman of the Omani British Friendship Association

Mr Maqbool bin Ali Sultan is a former Minister of Commerce and Industry and has served as Chairman of Oman Oil Company (SAOC) and as Chairman of the Capital Market Authority. The Oman Centre for Investment Promotion and Export Development (OCIPED, now known as PAIPED), created in late 1997 by Maqbool's ministry, acts as a conduit between investors, industrial and power projects, and the government. He has played a major role in the hydrocarbon sector and is in charge of major downstream projects for the use of Omani gas as feedstock.

Mr Magbool bin Ali Sultan's presentation outlined Oman's long history of trade with Asia.

DR HATIM BIN BAKHIT AL SHANFARI

Professor of Economics and Finance at Sultan Qaboos University

Dr Hatim Al Shanfari has diverse experience that spans into academia, business, and civil society in Oman. His current responsibilities include: faculty member in the Department of Economics and Finance at Sultan Qaboos University, member of the Board of Governors of the Central Bank of Oman, member of the Board of Oman Chamber of Commerce and Industry, Vice Chairman of the Board of Omani Economic Association, Chairman of the Board of Directors of Gulf Investment Services Company (SAOG), and Chairman of the Board of Directors of Gulf Baader Capital Markets Company (SAOC).

Dr Hatim Al Shanfari provided an overview of economic realities and a spotlight on the future of Oman-Iran trade.



Anglo-Omani Society meet talks about sultanate as a gateway to Asia



Muscat - The fourth annual conference of Anglo-Omani Society began at Shangri-La's Barr al Jissah Resort & Spa on Saturday.

A press release stated that the theme of this year's conference is 'Oman: A Gateway to Asia'.

The event is seeing participation of a number of Omani and British representatives.

Addressing the Omani and British participants during an introductory session, Sheikh Aflah Hamad al Rawahi spoke on 'Understanding the reality of Islam'.

The delegation later visited the historic Muttrah harbour and its surrounding forts.

Savvid Badr bin Hamad bin Hamoud al Busaidi, secretary general in the Ministry of Foreign Affairs opened the proceedings which was followed by speeches



Scan your device over the code to view our summary video

by Talal bin Sulaiman al Rahbi, Eng Jamal Aziz and Dr Khalid bin Abdulwahab al Balushi who spoke on Oman's regional role as a hub for eastern opportunities.

The day two of the conference on Sunday will be opened by H E Jon Wilks, the British Ambassador to the sultanate, followed by discussions with Abdulsalam bin Mohammed al Murshidi, Magan excellent opportunity to develop our special relationship, exchange ideas and explore new areas for further cooperation."

Speaking on behalf of NGG Oman, Sheikh Maan al Rawahi, its chairman said. "As with our fathers before us, we have become close friends with our colleagues from the UK and always look forward to these gatherings



م. جمال بن توفيق عزيز يستعرض عديا من مشاريع منطقة ميناء محار بالملتقى

اختتم الملتقي بمأدية عشاء في القرية التراثية في منتجع شانجريلا بر الجصة والتى حضرتها سمو السيدة الدكتورة منى بذت فهد أل سعيد و بدر بن حمد البوسعيدي الى جانب عدد من الوزراء والمستشارين والرؤساء التنفيذيين من كبريات الشركات العاملة في السلطنة.

وأضاف رئيس عجلس إدارة المجموعة في العملكة المتحدة، قائلًا مأن: " هذه الليلة عرضت فرصة رائعة لنفعل ما فعله الأصدقاء العمانيون والبريطانيون منذ ما يقارب أكثر من 400 سنة في تبادل الأراء والأفكار، وفي الاستمتاع برفقة بعضهم بعضا بروح الدعاية والمرح. ونتوجه بالشكر الجزيل لكل من شركة بى بى ومنتجع شانجريلا على رعايتهم ودعمهم وأخيرا إن هذاك الكثير من مار النفط، والحاجة التحديات والفرص تنتظرنا، وكما عهدنا قاننا سنستعد لها معا، جنبا إلى جنب

مسقط - الزمن: اختتمت مجموعة الجبل لحديد التابعة للجمعية العمانية البريطانية الملتقى الذي استمر 3 أيام في مسقط باحثين قى دور عدان كبواية لتجارة الشرق حيث يعد هذا الطلققي الرابع في ساسلة الجلسات الاسترائيجية التي تجمع بين قادة الغد من كل من عمان ويريطانيا من القطاعين العام

واطلع الوقد البريطاني التابع للجمعية العمائية البريطانية على خطط مستقبلية مشاريع البنى الأساسية المحرية والجوية البضائع والتجارة والناس كذلك، هذا ما تم لشارجية الفريدة في صداقاتها مع الجميع،

ة الاقتصادية الحالية



The Anglo-Omani Society meet on Jan 11-12

Young scholars and eminent personalities from Britain and Oman are expected to speak at the event

by Youth Vision. It is part of the

Culture, 20 next few da

ليات ملتقى الجمعية العمانية البريطانية

BY A STAFF REPORTER

La's Barr al Jissa Hotel.

The New Generation Group of the Anglo

Omani Society, a consensual society of in

tellects patronised by His Majesty Sultar

Qaboos, will host young scholars and promi

nent personalities from the two brotherly

countries at a conference scheduled to be

held here from lanuary 11 to 12 at the Shangr

East", the two-day event to be held under

the auspices of Savvid Badr bin Harnad al

Foreign Affairs and attended over by ambas-

sadors and ministerial delegations, will see a

battery of prominent figures initiating brain-

The eminent speakers include Talai bin

torming sessions on a gamut of topics.

Susaidy, Secretary-General at the Ministry of

Named "Oman - the Global Gate to the

متالعات

جلسات الملتقى تناقش دور السلطنة كبوابة لتجارة الشرق

الجمعية العمانية البريطانية تختتم الملتقي الرابع لـ«قادة الغد» من القطاعين العام والخاص

حيث أن يونامج الاستثمار الاجتماعي يتماهي مع ودية وتطوير الشركات ورواد الأعمال.

كثر من ٤٠٠ سنة، وتوجه بالشكر الجزيا، لكا، من ش كا



Sulaiman al Rahbi, Deputy Secretary-General of the Supreme Council for Planning who will speak on 'Oman's Springboard Strategy's and Dr Khalis bin Abdul walush at Balushi o 'Looking East Across the Skies' on the first

John Wilkes, the British Ambussado to the Sultanate will elaborate his views on



· Anglo-Omani Society is patronised by His Majesty

. This year's conference is scheduled to be held from

. The Society was formed in 1976

. New Generation Group is the younger Wing of the Society which aims to maintain close relations between the Sultanate and the UK through the next

'Oman as a Regional Leader' on the second efit of the members and in a broader sens day while Abdul Salam bin Mohammed al. for the mutual relations of the two countries. Murshidi, CEO, State General Reserve Fund Membership of the Society is open to Omania will initiate discussion on Eastern Invest- and to British subjects who have resided or

" خلال ٢٥ عاما والضغوطات الحالية فرصة إيجابية لتنمية اقتصاد متنوع

(OBFA) will shed more light on 'A History Scheme, events, and grants. of Eastern Trade while Dr Hakkim bin Bakhit al Shanfari, Professor of Economics and of Iranian Trade at the conference and work- cialists in their own fields

Wing of the Anglo-Oman Society and aims to those planning a gap year between gradua maintain close relations between the Sultan-tion and first em

storming sessions. The high-profile speakers while the grants for charity activities are al-will certainly add value to the conference. Towed by the trustees of the Society. a statement from the Anglo-Oman Society

ers, specialists in their own fields for the ben- able for public reference.

are residing in Oman. It runs a number Maqbool bin Ali Sultan, Chairman of schemes including the regular talks, Gag the Omani British Friendship Association year scheme, NGG, Library, Arabic Language

> The Society arranges a regular proof events mostly talks and lectures given by

ate and the UK through the next generation.
The Society, with generous support from "We are highly ambitious and confident the Omani Ministry of Foreign Affairs, runs about the two-day conference and brain- scholarships for language study in Oman

The Anglo-Omani Society was formed in relating to the Sultanate of Oman. Since 2010 January 1976, and arranges a regular pro- The Anglo-Omani Society has gathered a colgramme of events, mostly talks and lectures lection comprising over 250 with the support given by well-known and experienced speak- from its members. These titles are now await

افتتاح قسم لجراحة اليد بمستشفى خولة للتعامل مع كل الجالات

العمانية البريطانية

ة الخارجية

لى الوزراء

الاقتصادية

ملتقى الذي أن العلاقات العمانية . البريطانية تستفيد من الروابط الشخصية في مجالات كثيرة، وعلى كافة المستويات.

معربا عن سعادته بالمشاركة في ملتقي المجموعة الجديدة التابعة للجمعية العمانية البريطانية؛ للمساعدة في الحفاظ على هذا الرابط الشخصي لغرسه في صناع القرار من الشباب لكلا البلدين.

من جهته قال الشيخ معن بن حمد الرواحي رئيس مجلس إدارة المجموعة في عمان أنا ممتن جدا لجميع المتحدثين لفتح آفاق مدهشة لدور عمان في المستقبل كبوابة تجارية إلى ٨١ مليار من المستهلكين في الشرق

حضر الملتقى التي تعد شركة بي بي عمان (BP Oman) الراعية الرئيسية له، وفد ذو مكانة عالية من القطاع الحكومي في السلطنة وكذلك من قيادة شركة بي بي الشرق الأوسط، حيث علق ديف كاميل، المدير العام لشركة بي بي عمان بأنه: "عن سروره أن تكون بي بي عمان الراعي الرئيسي لهذا الملتقي كجزء من برنامج "الاستثمار الاجتماعي" لتمكين الشباب، حيث إن برنامج الاستثمار الاجتماعي يتماشى مع رؤية السلطنة ٢٠٢٠ لتطوير الشباب من خلال

التعليم وتطوير الشركات ورواد الأعمال. وفي الختام علق أوليفر بليك، رئيس مجلس إدارة المجموعة في المملكة المتحدة، قائلاً: "إن هذه الليلة في عرضها فرصة رائعة لنفعل ما فعله الأصدقاء العمانيين والبريطانيين منذ المنطقة في ما يقارب أكثر من ٤٠٠ سنة في تبادل الأراء والأفكار، وفي الاستمتاع برفقة بعضهم البعض

SUNDAY JANUARY 11 | 2015



Anglo-Omani Society summit discusses infrastructure projects, economic plan

Group (NGG) of the Anglo-

The annual gathering was the chairman, said, "It was a wonder-

OMAN

At the conference, Oman's joving each other's company and close personal ties in many fields Omani Society recently organ-senior ministers, businessmen humour." The delegation also and at all levels, I am delighted to ised a three-day conference and academics discussed the fuoil prices and the ongoing need Dr Sayyida Muna bint Fahad al ects. Oliver Blake, the UK NGG for economic diversification

Speaking about Oman's sig-

Said, H E Savvid Badr bin Hamad bin Hamoud al Busaidi, secretary general in the Ministry of Foreign Affairs and CEOs of several Oman said "UK- Omani companies

بعنوان «عمان.. البوابة إلى أسيا»..

اليوم.. الملتقى السنوي الرابع للجمعية العمانية البريطانية



وأكد رئيس مجلس المملكة المتحدة أوليف ربليك أن: هدف الوفد الأساس الإبقاء على الصداقة التاريخية وزرعها في

الأجيال الجديدة في البلدين. ونعد الاجتماعيات السنوية فرصة ممتازة لتطوير علاقتنا، ولتبادل الأفكار، ولاستكشاف مجالات جديدة نحو مزيد من النعاون. ويسعدنا أن نتوجه بالشكر للراعي الرئيسي لهذه المجموعة شركة بي بي- عمان (BP-Oman) التي لا تزال بي بي- عمان (BP-Oman) التي لا تزال تظهر نفانيها في تنمية الشباب العماني. والشكر موصول أيضا لمنتجع شانجريلا

وذكررئيس مجلس إدارة المجموعة ف السلطنة الشيخ معن بن حمد الرواحي ار مجموعة الجيل الجديد تتطلع بشكل كبير للترحيب بأصدقائنا البريطانيين بعودتهم

والقلاع المحيطة به، وتسبتهل الأجندة الرسمية للملتقى اليوم بكلمة من أمين عام وزارة الخارجية معالى السيد بدر بن حمد البوسعيدي، منبوعاً بحلقات نقاشية مع كل من مساعد أمين عام مجلس التخطيط الأُعلى سعادة طلال بن سليمان الرحبي، ونائب الرئيس التنفيذي لميناء صحا الصناعي الفاضل جمال بن عزيز، ومدير أول للعلاقات الخارجية بالطيران العماني د خالد بن عبدالوهاب البلوشي، وتتركز الحلقات حول «دور السلطنة الإقليمي» كونه مركزاً للفرض في الشرق، وسيفتلح السفير البريطاني الجديد المعتمد لدى السلطنة سعادة جون ويلكس- فعاليات اليوم الثاني للملتقي، ليمهد بذلك الميدان لنقاشات تتناول تاريخ التجارة مع الشرق ومستقبلها، والتي تستكشفها مجموعة الجيل الجديد مع الرئيس التنفيذي لصندوق الاحتياطي العام للدول سعادة

تنطلق اليوم بمنتجع شانجريلا برالجصة فعاليات الملتقي السنوي الرابع لمجموعة الجيـل الجديـد، المنبئقة مـن الجمعية العمانية البريطانية، لتنخذ رعمان البوابة إلى أسيا، عنوانا لملتقاها الذي تعد شركة بي بني عمان (BP Oman) الراعية الرئيسية له، ويستمر الملتقى يومين وتحضره كبار الشخصيات العمائرة والبريطانية مخاطبين هذه المجموعة العريقة، وضم وفد العام المنصرم 24 شابا واعدا من مختلف المؤسسات في القطاعين العام والخاص في السلطنة وبريطانباً الذبين قاموا بزيارة إلى كلية بيمبروك الشهيرة بجامعة أكسفورد لمدة يومين لحضور ندوة نظمتها الجمعية حول والتطور التجاري في شرق أفريقيا.

وبعد استقبال الوفد العماني البريطاني لحديد مساء أم س الامل ال

Anglo-Omani new generation group visits Muscat to foster friendship



MUSCAT: The New Generation Group (NGG) of the Anglo-Omani Society arrived here for their seminar on East African commercial development. Group Oman, Chairman Shaikh Ma'an al Rawahi fourth annual gathering from January 10th to 12th

This year, the theme of the conference which said he was "hugely pleased to welcome the British

private sector organisations visiting Oxford Uni- addressing the prestigious group. versity's famous Pembroke College for a two day During their cultural introduction, the new opportunities to exchange ideas."

is mainly sponsored by BP-Oman, is focused delegation to the Sultanate

Omani and British delegates heard from Shaikh Aflah bin Hamad al Rawahi on understanding the reality of Islam before a visit to the historic Muttrah harbour and its surrounding forts.

The UK Chairman of the Anglo-Omani New Generation Group, Oliver Blake said, "The aim of the delegation is first and foremost to maintain our historic friendship into the younger generations of

These annual gatherings are also an excellent opportunity to develop our special relationship, exchange ideas and explore new areas for further

We would like to thank our headline sponsors. BP-Oman, who continue to show great dedication to the development of Oman's youth and the hangri-La for their generous support."

Speaking on behalf of the New Generation

Last year's delegation involved 24 British and on Oman: A Gateway to Asia and will involve a As with our fathers before us, we have become Omani high flyers from a variety of public and number of prominent Omani and British speakers close friends with our colleagues from the UK and always greatly look forward to these gatherings and

بدربن حمد يفتتح اليوم الملتقي الرابع لمجموعة الجيل الجديد بالجمعية العمانية

التاريخي والفلاع المقام الأول هو الإ هذا المهوم ع الأ أن هذه الاجتماء لتطوير الملاقات جديدة نحو مزيد الوليسي وهي شرة التجع شانجريات من جانبه ب السلطلة الشيخ إلى السلطلة. حيا المتحدة ونتطلع دو

لشباب الواغدين المام والخاصرية بزيارة إلى كلية ا

مساء أمس ألقى النبيخ أفلح بن حمد الرواحي محاضرة التجاري يقشوق أ

مد المرشدي الرئيس التنفيدي تصندوق الاحتياطي الصداقة الممائية البريطانية والدكتورحاتم بن بحيت قابوس

تنطلق البوم بمنتجع شائحربالا برالحصة فعالبات لتنقى السنوى الرابع لحموعة الحيل الحديد التبثقة

بواية إلى أسياء ، ويستمر اللنقي الذي ترعاه شركة،

لهندس حمال سن عزبن نالب الرئيس التنفيذي اء صحار الصناعي والدكتور خالد بن عبد الوهاب بنوشي مدير أول العلاقات الخارجية بالطيران ماني تتركز الحلقات النقاشية حول دور السلطلة

يم التجارة مع الشرق ومستقبلها والتي تستكشط



















n January a group of young Brits and Omanis from a variety of public and private sector organisations met in Muscat for seminars and discussions that looked at Oman's trade with Asia as a key element of its economic diversification.

Oman has a long history of trade with Asia. As one speaker said, there were Omanis living in China as far back as the eighth century. In recent years, there has been renewed attention paid to Omani and Gulf links with Asia, as the Asia's industrialising economies have become the main drivers of growth in global oil demand. Beyond that, there are more varied opportunities to develop broader economic links with the growing Asian markets and their rising number of middle class consumers. This is of critical importance to Oman as it seeks to diversify its economy further beyond oil.

Senior Omani officials emphasised the long term trends of growth in Asia, especially the staggering rise in the middle class. A speaker cited forecasts that by 2020 half the world's middle class would be in Asia. It was also said that the middle class in Asia-Pacific countries would grow six times by 2030, and that China will then be facing a shortage of labourers, driving it to invest more in African countries with lower labour costs. In light of these trends, Asia is also becoming more of a focus for the State General Reserve Fund (SGRF), Oman's sovereign wealth fund, which currently invests mostly in Europe and North America. It is targeting new investments in Asia as it has adopted a more proactive approach to its investment strategy, based on analysis of emerging global trends and detailed research into the specific opportunities they generate, whereas in the past, it was said, it tended to be a passive investor, waiting for opportunities to be brought before it. British firms seeking such investment may need to work harder in this regard.

Various non-oil sectors were cited by discussants as presenting opportunities for Oman's economic development. Above all, tourism and trade and logistics were seen as key priorities. Both could benefit from the growing Asian markets. Oman Air already operates 27 flights a day to destinations in Asia, often connecting Gulf-based Asian expats to their families. In terms of trade and logistics, Oman is targeting 5-10% annual growth in the ports business, both through the existing ports at Sohar and Salalah and through the rapidly developing port of Duqm, envisaged as an international business and industrial hub, which will be closer to Oman's energy and mineral resources than the other

two. In terms of capitalising on the GCC customs union, it was said that the proposed GCC railway could be a game-changer for Oman, allowing goods to reach Riyadh from Sohar in as little as 24 hours.

The need to diversify Oman's economy has been reinforced in recent months by the fall in the oil price since mid-2014, which was an issue on everyone's minds during the group's visit. Oman's breakeven price is over \$100 per barrel, and its oil is relatively expensive to produce because of the costs of enhanced oil recovery technology.

Some of the economists and economic policymakers saw a positive side to the lower oil price. It is often said of resource-based economies that when revenues are high, the perceived urgency of reforms tends to be low. More than one person suggested the lower oil price could be a "wake-up call", encouraging the authorities and the society to work together to "accelerate and intensify" diversification. Since the government's capacity to invest in diversification projects will be limited, this demands more of a role for the private sector, local and international, Western and Eastern. The SGRF could potentially leverage its foreign investments to attract more international investments to Oman, bringing international partner organisations into local joint ventures, it was argued.

Tourism has huge potential, but there needs to be a more joined up strategy to promote its development, according to some participants. Whilst Omanis are keen to preserve their cultural traditions and want to avoid mass-market tourism, there are other options for Oman to attract high-end travelers capitalising on its historical and natural beauty, as well as its location.

It was an absolute
pleasure to address such an
educated and well informed group
of delegates. I was hugely impressed with
the in depth discussion that went on and
the overall grasp of strategic outreach as
Oman looks east to our historic trading
routes. The New Generation Group is an
dynamic incubator of talent, friendship
and Anglo-Omani cooperation.

Mr Maqbool bin Ali Sultan Chairman of OBFA In terms of moving beyond oil, the toughest area for economic reform will be the government budget, given entrenched expectations of a hefty state role in the economy. This was a recurring theme throughout our discussions on economic diversification; one of the reasons the country needs to diversify and leverage its international trade opportunities is to create jobs for nationals who will not necessarily be able to rely on public sector employment.

It was said that the government needs to concentrate on "needs not wants" in the years ahead. Oman is confronting this issue at a time when it has important new spaces for

public debate: an elected parliament and the social media. In their different ways, both have presented an opportunity for discussion between policy makers and representatives of the wider society. Such discussion can be a valuable force for transparency: in response to MPs' interest, the State General Reserve Fund now has a website where the public can see a map of its investments.

As in every country, greater public debate can also create headaches for officials. MPs are often sceptical about suggested fiscal reforms, seeking to protect their constituents' benefits and taking a populist approach to economic policy. Commentators on social media have tended to be critical of proposals to rationalise public spending, such as a public-sector pay freeze (the salary bill is 10% of GDP, according to one speaker), or to raise **Kingdom of Belgium** new revenue, such as a tax on expatriates. They have flagged the importance of sharing the burden of fiscal cuts, saying that other areas of public sector spending need to be rationalised too. A number of Omani officials are very active on Twitter, and officials in any country can learn a lot from social media trends. One participant said listening to young people was one of the best inputs for long term thinking and planning. A more sustained public discussion about economic expectations is likely to be needed as the structure of the economy evolves away from oil.

Job creation priorities are also a key area for debate: we heard different views from people we met over whether Oman should prioritise developing projects that create (higher paid) jobs for Omanis, or simply projects that create jobs. The population is still majority Omani, and more Omanis work in the private sector than in most other Gulf countries, but most private-sector jobs still go to expatriates.

Oman is facing these issues ahead of most of its neighbours, and has already been a regional leader in developing its economic diversification plans and its Vision 2020. As it prepares for the last five-year plan under that vision and looks towards its next long-term plan, increasing attention is likely to be paid to ensuring these policies are put into practice. Vision 2020 was predicated on US\$16/barrel oil, but wealth was in reality more abundant. Now that such revenues are less certain, the urgency of diversification is clear, as Oman seeks to capitalise on the country's strengths, including its strategic location between Asia, the Middle East and the West.

Knowledge, transparency and understanding each other are key elements for good relations between nations. The New Generation Group of The Anglo-Omani Society has and is carefully taking this task with enthusiasm. This will obviously help in continuing the old excellent relations between Oman and Britain. I wish them all the best.

> HE Sheikh Aflah Al Rawahi **Honorary Consul of the**













The New Generation
Group of The Anglo-Omani
Society has taken our centuries old
unique relations to newer heights. This
talented group will play a significant
role in strengthening the links between
our two countries and I was
enormously delighted to meet them
at this event.

HE Abdulsalam Al Murshidi Executive President State General Reserve Fund

- We are currently exploring a new and exciting collaboration between **Chatham House**, a world-class independent policy institute for current and international affairs, **Sultan Qaboos University**, the leading institution in higher education in the Sultanate, and the **New Generation Group** (NGG).
- The NGG in the UK will continue reaching out to more British and Omani **students** and **young professionals** with an engaging programme of events in London and by liaising with universities and Omani student societies across the country.
- The NGG in Oman continues to increase its membership with quarterly Networking
 Events in Muscat. These sessions bring together a wider audience of dynamic and
 influential young decision-makers from across Oman's public and private sectors.
- Every month, a minister, diplomat or CEO addresses the NGG board in Muscat at their **Strategy Talks** on Oman's journey and national development.
- The NGG Delegations will continue to be hosted annually, alternating between Oman and the UK. Each year, a new cutting-edge topic will be chosen and impressive new delegates will be invited to join to ensure we widen our pool of friendship and cooperation.
- We are delighted that Sheikh Ma'an Hamad Al Rawahi has been appointed Chairman of the NGG in Oman. As the group continues to grow with new members, new partnerships and an expanding variety of projects, we would like to thank Ma'an for accepting this responsibility. Mabrook!

Anglo-Omani relations
benefit from close personal ties
in many fields and at all levels. I am
delighted to have participated in this
Anglo-Omani Society NGG delegation and
fully support the great work it is doing to
help preserve those personal connections
into the future between young decision
makers from both our countries.

HMA Jon Wilks, British Ambassador to the Sultanate of Oman













Tweet to @BritOmani

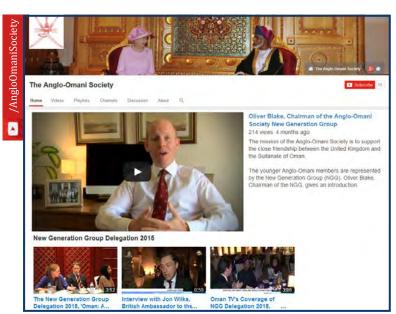
The youth are ambitious in all societies and yet during my time with the delegation I was impressed by how diligently you are all working on strengthening the cooperation and friendship within the Anglo-Omani community. These cooperative activities are always a part of Oman Air's goals and I was grateful to be a part of such a well organised and excellently delivered innovative idea platform.

> Dr Khalid Al Balushi **Senior Manager Gov't Relations** & Sustainability, **Oman Air**

Oman's strategic location makes it a future hub for trade and exports into a regional market of nearly 2.5 billion consumers. This is a vision we strive to achieve through Oman's ports and economic zones. In order to realize the full potential of Oman as an export-oriented economy, it is crucially important to invest in developing the know-how and the skill sets of the Omani youth. I believe the Anglo-Omani Society contributes towards such development.

> Mr Jamal Aziz, Deputy CEO **Sohar Industrial Port Company**





The New Generation Group would like to thank His Excellency Sayyid Badr Al Busaidi for all of the support we receive from him and the Ministry of Foreign Affairs. A special thanks to our headline sponsors BP Oman and Shangri-La's Barr Al Jissah Resort & Spa for their generous support and to Zawawi Group, Harub Dental Surgery and Bin Salim Enterprises for their contribution. Our thanks also go to all our speakers for sharing their insight and expertise with our delegates.



Being a member of the
OBFA, our aim is to continually
build and create ties between our two
great nations and it is indeed a very
exciting prospect to see the growth of the
NGG in both countries with its various
activities and events. The NGG team did a
great job of putting together a fantastic
conference with an impressive level of
attendance, and I look forward to
being part of future events!

Rashad Al Zubair, Chairman,
The Zubair Corporation



My reflections on the overall event and evening are that they provide excellent thought provoking discussions with the future of both countries. The networking opportunities are second to none and I left the evening excited, very impressed, inspired and hoping to be invited to future Anglo-Omani sessions.

David Campbell, General Manager and VP of Operations BP Oman

















































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and TheWeek, Sultanate of Oman
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